MODULE 3: MARKET SEGMENTATION AND POSITIONING
Lecture - 5

FAQS (FREQUENTLY ASKED QUESTIONS):

Ques 1 Define Market Segmentation
Ans 1 Market segmentation is the process of identifying distinct groups and or sub groups of customers in the market, who have distinct needs, characteristics, preferences and/or behaviors, and require separate product and service offerings and corresponding marketing mixes.

“Market segmentation can be defined as the process of dividing a market into distinct subsets of consumers with common needs or characteristics and selecting one or more segments to target with a distinct marketing mix”.
- Schiffman and Kanuk

Ques 2 Differentiate between the following:
   a) Mass marketing and Segmentation
   b) Concentrated Marketing (Niche) and Individual marketing

Ans 2 a) Mass marketing and Market Segmentation

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<tr>
<th>Mass Marketing</th>
<th>Market Segmentation</th>
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| Assumption: - Customers have similar needs and wants and can be satisfied with a standardized product/service offering. | - There exist diverse customer groups homogenous on certain bases within, but heterogenous among each other.  
- Customers are unique; They have different needs, wants and preferences. |
| Standardized product is produced and distributed with a single marketing program or the same marketing mix. | So, instead of a single standardized product offering, the product and service offerings are designed according to the needs and wants of the segment so as to satisfy them better. |
| - Mass production and distribution: Lower costs; Results in lower prices and higher margins. | - Leads to higher customer satisfaction |
| - Also called mass marketing, aggregate marketing and undifferentiated marketing. | - It has various forms: Single Segment, Differentiated segment, Concentrated segment or Niche, Micro-marketing: local, individual. |
b) Concentrated Marketing (Niche) and Individual marketing

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<tr>
<th>Concentrated Marketing (Niche)</th>
<th>Individual marketing</th>
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<tr>
<td>- The marketer caters to just one segment although the product could appeal to others.</td>
<td>- The marketers caters to the customer individual and personalize the marketing mix.</td>
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<tr>
<td>- The process includes targeting a small segment with a specialized mix meant only for that segment.</td>
<td>- The segment comprises one individual; So it is individual to individual marketing.</td>
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<td>- Also called focused or niche marketing.</td>
<td>- Also called customization.</td>
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<td>- Example: Sports channels on TV; Religious channels on TV.</td>
<td>- Example: Holiday packages</td>
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Ques 3 What are the various levels at which segmentation can take place.

Ans 3 It take place at the following levels:

a) Single Segmentation:
- *One segment only.*
- The marketer caters to the *entire market with a single offering and the same marketing mix.*
- Similar to mass marketing
- Example: for products like salt, sugar and staples.

b) Differentiated segment marketing:
- Selection of *two or more segments*
- Approach these segments with *differentiated offerings and corresponding marketing mixes and programs.*
- Example: Shampoos and toiletries.

c) Concentrated marketing:
- The marketer *caters to just one segment although the product could appeal to others.*
- This is generally a sub-group within the whole segment.
- The process includes targeting a small segment with a specialized mix meant only for that segment.
- Also called *focused or niche marketing*
- Example: Sports channels on TV; Religious channels on TV.

d) Micro-marketing:
i) Local marketing:
- The marketer caters to local customer groups
- Example: movies dubbed in vernaculars.

ii) Individual marketing
- The marketers cater to the customer individual and personalize the marketing mix.
- The segment comprises one individual; So it is individual to individual marketing.
- Also called customization.
- Example: Holiday packages

Ques 4 What are the bases of Segmenting Consumer Markets?
Ans 4 The bases for segmentation of consumer markets may be divided into two broad categories of variables:

i) Demographic variables: these comprise:
- demographics: age, gender, income, education, occupation, family size, family life cycle, generation, social class, religion, nationality, culture, sub-culture
- geography: Location / country, region, state, city/metro density of population, climate, terrain.
- psychographics needs and motivation, perception, personality, attitude, involvement, lifestyle (Activities, Interests, Opinions).

ii) Behavioral variables: these comprise:
consumer awareness, benefits sought/uses/ needs/ motivation, buying occasions/ purchase situations, buying/usage frequency, buying readiness stage, loyalty status, usage rate, shopping orientation

SELF EVALUATION TESTS/QUIZZES:
Section A True/false:
1. Segments are created by marketers.
2. Concentrated marketing is also called Niche marketing.

Section B Multiple choice questions:
1. Which of the following is not a true statement?
   a) Market aggregation gives way to Target marketing, finally giving way to Customization.
   b) Segments pre-exist a marketer; they already exist
c) Niches are narrow in scope
d) All are true.

2. Which of the following is not a behavioral variable?
   a) consumer awareness  
   b) benefits sought  
   c) buying occasions/purchase situations  
   d) AIO

Section C Fill up the blanks:
1. Target marketing comprises three constituents: Segmenting, _____________ and Positioning.
2. When the marketer caters to the entire market with a single offering and the same marketing mix, it is known as ________________ segmentation.
3. The bases for segmentation of consumer markets may be divided into two broad categories of variables. These are ___________ and ________________

Section D Short answers:
1. Mention the levels/types at which segmentation can take place.
2. Mention any five demographic bases on which segmentation can take place.
3. Mention any five behavioral bases on which segmentation can take place.
4. Name any two kinds of hybrid segmentation.

KEY

Section A True/false:
1. False
2. True

Section B Multiple choice questions:
1. d
2. d

Section C Fill up the blanks:
1. Targeting
2. Single
3. Demographic and behavioral

**Section D  Short Answers:**

1. Single segmentation; Differentiated segmentation, Concentrated marketing (niche), Micro marketing (local, individual)

2. Demographic bases: age, gender, income, education, occupation, family size, family life cycle, generation, social class, religion, nationality, culture, sub-culture.

3. Behavioral bases: consumer awareness, benefits sought/uses/ needs/ motivation, buying occasions/purchase situations, buying/usage frequency, buying readiness stage, loyalty status, usage rate, shopping orientation

4. Psychographic/demographic; geodemographics; VALS: Values and Lifestyles
LESSON – 6

FAQS (FREQUENTLY ASKED QUESTIONS):

Ques 1  On what criteria would you evaluate the Viability of the Segment:

Ans 1  Criterion

The viability of a segment is based on the following criteria:

a. Measurable:
- The segment should be measurable in terms of the total size, purchasing power and, demographic, geographic and psychographic characteristics.

b. Substantial:
- The segment should be of sufficient size so as to generate profits; it should also have a potential for growth.

c. Accessible:
- It should be reachable and easy to enter or penetrate.
- The marketers must be able to deliver the product or service offering and must be able to operate therein.

d. Differentiable:
- One segment should be easily differentiated from another;
- It should be distinct from others and the people therein should react differently from other segments towards a marketing mix program;
- Clear differences in consumer want, needs and preferences for the product must exist across segments.
- Homogeneity within the segment; Heterogeneity with other segments.

e. Actionable:
- It should be possible to design a marketing program directed towards that segment and serve it effectively and efficiently.
- The marketer should be able to react to the need, wants and preferences of the segment with the appropriate marketing mix.

Ques 2  Differentiate between the following:

a) Points of parity and Point of difference association
b) Product specialization and Market specialization
Ans 2a) Points of parity and Point of Difference Association

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<th>Point of Difference Association</th>
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<td>- The product or service offering is similar to that of the competitor.</td>
<td>- The product or service offering is unique; it is the USP (Unique Selling Proposition).</td>
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<td>- The brand association is not unique in nature; it is shared by other competitive brands.</td>
<td>- The uniqueness should be something that the ‘customers value’, and can relate to favorably.</td>
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<td>Example: Complan, Milo and Bournvita: Positioned as: All help children to grow.</td>
<td>Example: Auto color and contrast setting: LG Golden Eye.</td>
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Ans 2b) Product specialization and Market specialization

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<td>- The marketer deal with varying products in the same product line; it adapts the product to sell to several different market segments.</td>
<td>- The marketer deals with one specific market only; he tries to meet many needs of a particular customer group.</td>
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<td>Example: Gillette</td>
<td>Example: The various Ordinance Factories in India exist to cater to meet the various needs of the Defense forces only.</td>
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**Advantages:**
1. When the marketer caters to different segments, with a single product or varying forms of the same product, he can develop specialization and reputation in that product line.
2. If the product matures or dies, the marketer would cease to exist.

**Disadvantages:**

**Advantages:**
1. In case of a monopolistic situation, the marketer has lot of potential to grow; he would exist to serve the need and wants of the segment.
2. The focus is on catering the needs of a particular market segment only; so the marketer becomes customer focused totally.

**Disadvantages:**
1. If the segment weakens, the marketer is finished.

Ques 3 What are the various patterns of target market selection?

**Ans 3 Patterns:**

A) Single-segment concentration:
- The marketer decides to cater to a single segment only.
- *Concentrated marketing:* the marketer understands the needs and wants of the segment and focuses on one segment only.
- Example: Rolex watches

B) Selective specialization or Multi-segment:
- The marketer caters to a two or a few segments with different marketing mixes.
- It offers varied product and service offerings with distinct marketing mixes to the various segments.
Example: Maruti, Soaps and detergents from Procter and Gamble, Tata Group of Hotels.

C) Product specialization:
- The marketer deals with varying products in the same product line; it adapts the product to sell to several different market segments.
Example: Gillette

D) Market Specialization:
- The marketer deals with one specific market only; he tries to meet many needs of a particular customer group.
Example: The various Ordinance Factories in India exist to cater to meet the various needs of the Defence forces only.

E) Full market coverage:
- Here the marketer caters to the entire market.
- It could take two forms: Differentiated and Undifferentiated.

Differentiated: The marketer would operate in the whole market and offer different products for the various segments; Example: IBM, HP.

Undifferentiated: Mass marketing; The marketer would treat the market as a single segment and offer a single product. He would ignore differences amongst various segments; Example: Salt, Pepsi

Ques 4 What is positioning? How can a marketer position his product or service offering?
Ans Positioning is the act of designing the product and service offering of a company in the minds of the customer’s so that:
(i) the consumer can relate the product and service offering to a need or want;
(ii) the marketer can create a distinctive image of himself.
(iii) the consumer can perceive a brand’s characteristics relative to those of competitive offerings.

It is process of creating an image of the product and service offering in the minds of the consumer.

As a strategy, positioning can be based on:
  i) on perceived benefits, characteristics or image.
  ii) on competition
  iii) on a combination of both (i) and (ii).
The product positioning may be done on various bases:

i) **Product Attributes**: LG Golden Eye: Auto contrast and Brightness control

ii) **Benefits, Problem Solutions & Basic Needs**: Pepsodent (decay prevention), Close-Up (Fresh breath)

iii) **Quality**: Sony

iv) **Product User**: Parker (Amitabh Bachchan), Reid and Taylor (Executive/ Lifestyle)

v) **Product Usage**: Burnol

vi) **Specific use**: Greeting cards for every occasion

vii) **Services**: Maruti Service Station all over India

viii) **Price**: Subhikha: Isse sasta aur nahi???

ix) **Distribution**: Dell (direct selling: customization)

x) **Against Other Products (Competitors)**: Savlon vs Dettol; Savlon jalta nahin.

**SELF EVALUATION TESTS/QUIZZES:**

**Section A**  **True/false:**

1. When the marketer deals with varying products in the same product line, and adapts the product to sell to several different market segments, it is called market specialization.

2. The marketer caters to a two or a few segments with different marketing mixes. This is called a selective specialization.

**Section B**  **Fill up the blanks:**

1. When a marketer deals with one specific market only, and tries to meet many needs of a particular customer group it is called a ________________ specialization.

2. The product or service offering should possess certain qualities in order to qualify being a part of the product or service category. These are called ____________ points of parity.

**Section C**  **Short answers:**

1. Mention the criteria on which the viability of a segment depends?

2. Mention any four qualities that the criteria for positioning should possess?

3. Mention the five patterns of target market selection?

4. In the Indian context, give names of brands/companies positioned on :

   a) **Attributes**
b) Competition
c) User

KEY

Section A True/false:
1. False 2. True

Section B Fill up the blanks:
1. Market 2. Category

Section C Short Answers:
1. Viability of the Segment: Criterion
   a) Measurable, b) Substantial, c) Accessible,
d) Differentiable, e) Actionable

2. Qualities that the criteria for positioning should possess:
   It should be:
   a) Important, b) Distinctive, c) Superior, d) Communicable,
e) Preemptive, f) Affordable, g) Profitable

3. Patterns of target market selection?
   a) Single-segment concentration, b) Selective specialization or Multi-segment,
c) Product specialization, d) Market Specialization,
e) Full market coverage

4. a) Attributes: LG Golden eye: Auto adjustment to contrast, colour and brightness
   b) Competition: Surf versus Ariel; Savlon vs. Dettol
   c) User: Baby care: Johnson and Johnson